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Notice on Ending Anti-Takeover Measures and Partial Amendment to Articles of Incorporation

Dai Nippon Toryo Co., Ltd. (the “Company”) hereby announces that at a meeting of the Board of Directors held today, the Company resolved to discontinue the “Response Policy for Large-Scale Purchases of the Company’s Shares (Anti-Takeover Measures)” (the “Plan”) upon the expiration of its effective period at the conclusion of the 143rd Ordinary General Meeting of Shareholders scheduled to be held on June 24, 2026 (the “OGM”).

In addition, with the discontinuation of the Plan, the Company plans to delete the provisions related to the anti-takeover measures (Chapter 8 and Article 46) from the Company's Articles of Incorporation and has resolved to submit “Partial Amendment to the Articles of Incorporation” to the OGM as an agenda item.

1. Discontinuation of the Plan

Since the introduction of the Plan, which was approved by our shareholders at the Company’s 125th Ordinary General Meeting of Shareholders held on June 27, 2008, the Company has updated the Plan five times with partial amendments as necessary, and it remains in effect to date.

During this period, the Company has established “Vision 2029,” formulated with a view toward its 100th anniversary, setting targets of achieving consolidated net sales of 100 billion yen and consolidated operating profit of 10 billion yen, and has worked to achieve sustainable growth and enhance corporate value through the steady execution of its medium-term management plan. In addition, the Company has proactively strengthened its corporate governance by enhancing information disclosure and implementing shareholder returns, including increased dividends. At the same time, alongside these initiatives, the Company has continuously reviewed the appropriate framework of the Plan from the perspective of enhancing corporate value and maximizing the common interests of shareholders.

As the effective period of the Plan is set to expire upon the conclusion of the OGM, the Company's Board of

Directors carefully considered various factors, including recent trends concerning anti-takeover measures, the opinions of our shareholders including domestic and overseas institutional investors, and the environment surrounding the capital market. As a result of reviewing these factors, the Company resolved at the meeting of the Board of Directors held today to discontinue the Plan.

The Company will continue to take initiatives on enhancing corporate value and thereby securing or increasing the common interests of its shareholders even after the expiration of the Plan. In addition, in the event that any party attempts to acquire a large number of the Company's shares, the Company will, based on its Basic Policies Regarding the State of Person(s) Controlling the Decision-Making Over the Financial and Business Policies of the Company, seek to provide shareholders with information that is necessary and sufficient for them to make an appropriate judgment regarding such large-scale acquisition. While respecting the opinions of independent outside directors, the Company will disclose the Board of Directors' opinions as appropriate and endeavor to ensure that our shareholders have sufficient information and time to make proper judgments and, to the extent appropriate and practicable, implement any measures considered necessary (including anti-takeover measures), in accordance with the Companies Act, the Financial Instruments and Exchange Act, and other relevant laws.

