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May 13, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Dai Nippon Toryo Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 4611
URL: <https://www.dnt.co.jp/english/>
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Scheduled date of ordinary general meeting of shareholders: June 24, 2026
Scheduled date to commence dividend payments: June 25, 2026
Scheduled date to file annual securities report: June 23, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	93,759	29.3	3,854	(18.3)	4,479	(13.8)	1,688	(82.1)
March 31, 2025	72,511	0.8	4,716	(3.8)	5,199	(2.6)	9,437	105.1

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥3,376 million [(51.3)%]
For the fiscal year ended March 31, 2025: ¥6,933 million [(20.0)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	59.16	58.86	2.6	3.3	4.1
March 31, 2025	331.40	329.61	15.2	4.4	6.5

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥362 million
For the fiscal year ended March 31, 2025: ¥(4) million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	137,490	76,676	48.6	2,337.80
March 31, 2025	133,344	76,170	48.8	2,281.92

Reference: Equity
As of March 31, 2026: ¥66,773 million
As of March 31, 2025: ¥65,027 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,011	(3,397)	(189)	10,913
March 31, 2025	3,570	(364)	(75)	11,469

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	0.00	–	49.00	49.00	1,396	14.8	2.2
Fiscal year ended March 31, 2026	–	0.00	–	58.00	58.00	1,656	98.0	2.5
Fiscal year ending March 31, 2027 (Forecast)	–	0.00	–	58.00	58.00		48.7	

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026 (Cumulative)	47,500	3.3	2,100	15.5	2,250	5.9	1,250	(11.1)	43.91
Fiscal year ending March 31, 2027	96,000	2.4	5,500	42.7	5,800	29.5	3,400	101.4	119.21

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (BONNFLON CO., LTD.)

Note: For details, see “4. Consolidated Financial Statements and Major Notes, (5) Notes on consolidated financial statements (Significant changes in the scope of consolidation during the period)” on page 17 of the attached materials.

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	29,710,678 shares
As of March 31, 2025	29,710,678 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,148,145 shares
As of March 31, 2025	1,213,777 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	28,540,410 shares
Fiscal year ended March 31, 2025	28,476,760 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	43,105	(0.5)	369	(65.2)	3,229	4.7	2,048	(9.3)
March 31, 2025	43,341	(0.1)	1,062	(10.0)	3,085	5.2	2,258	(23.0)

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	71.77	71.40
March 31, 2025	79.30	78.87

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	76,600	39,186	51.0	1,367.72
March 31, 2025	74,260	38,836	52.1	1,357.96

Reference: Equity

As of March 31, 2026: ¥39,065 million

As of March 31, 2025: ¥38,697 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements in these materials are based on information currently available to the Company and on certain assumptions deemed reasonable, and the Company does not intend to guarantee their achievement. Furthermore, actual results, etc. may differ significantly due to various factors. Please refer to “1. Summary of Business Results, Etc., (4) Future Prospects” on page 4 of the attached materials for the suppositions that form the assumptions for earnings forecasts and cautions concerning the use thereof.

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1. Summary of Business Results, Etc.

(1) Summary of Business Results for Current Fiscal Year

In the fiscal year under review, the Japanese economy was on a gradual recovery trend, supported by improved employment and income environment. However, concerns are growing about downside risks to the global economy, such as the ongoing tensions in the Middle East and trends in U.S. trade policy. Furthermore, the outlook remains uncertain as the procurement environment remains unstable due to the weaker yen, soaring energy prices, and supply constraints and price fluctuations in raw materials, which are putting downward pressure on corporate earnings.

Under these circumstances, as for the Group's business results, net sales were ¥93,759 million (a 29.3% year-on-year increase), operating profit was ¥3,854 million (an 18.3% year-on-year decrease), ordinary profit was ¥4,479 million (a 13.8% year-on-year decrease), and profit attributable to owners of parent was ¥1,688 million (an 82.1% year-on-year decrease).

While sales in the domestic coatings business and overseas coatings business remained sluggish, net sales increased significantly year on year due to the new consolidation of the profit or loss of SHINTO PAINT group, which became a consolidated subsidiary in the previous fiscal year, from the current fiscal year. On the other hand, operating profit and ordinary profit decreased year on year due to a decline in profitability caused by sluggish sales growth and the significant impact of increased expenses, mainly personnel expenses, in addition to contributions to profit due to this consolidation being limited in Japan and overseas. Profit attributable to owners of parent fell significantly below the previous fiscal year's level due to the absence of the gain on bargain purchase recognized in the previous fiscal year, as well as the recognition of a loss on liquidation of subsidiaries and associates resulting from the execution of an agreement to transfer the Group's equity interest in a Chinese manufacturing subsidiary as part of structural reforms for the Group's Chinese operations, which have been struggling in recent years. The Group plans to exclude this subsidiary from consolidation in the six months ending September 30, 2026, and expects the operating loss in its Chinese operations to be eliminated thereafter.

The business results by segment were as follows.

[Domestic coatings business]

Net sales were ¥71,870 million (a 41.1% year-on-year increase), and operating profit was ¥1,231 million (a 37.4% year-on-year decrease).

In the general-use field, although the temporary suspension of JIS mark labeling was lifted in November 2025, sales did not fully recover during the period, resulting in a year-on-year decrease in net sales. In the industrial-use field, net sales decreased year on year due to weak market conditions in some areas, such as automotive parts applications and various building materials applications. In the ink and dispersion technology-related business, net sales decreased year on year due to the impact of inventory adjustments by major customers toward the end of the fiscal year, as well as delays in the acquisition of new customers. Overall net sales for this segment increased significantly year on year due to the inclusion of SHINTO PAINT group in consolidation.

Operating profit decreased year on year. This was due to a decline in profitability caused by sluggish sales growth, despite continued efforts to improve the product mix and implement price adjustments. Additionally, higher personnel expenses aimed at securing and developing human resources led to the decrease.

[Overseas coatings business]

Net sales were ¥8,590 million (a 5.6% year-on-year increase), and operating profit was ¥368 million (a 54.1% year-on-year increase).

In Southeast Asia, net sales increased year on year due to the inclusion of SHINTO PAINT group in consolidation, despite the continued decrease in demand due to the production slowdown by Japanese automobile manufacturers, particularly in Thailand. In Mexico, sales decreased year on

year due to curbs on sales of low-margin products and the impact of inventory adjustments by major customers. In China, net sales decreased year on year due to a decline in demand for various industrial applications.

Operating profit increased year on year due to cost control in China, despite weak sales in Southeast Asia and Mexico.

[Lighting business]

Net sales were ¥10,424 million (a 0.1% year-on-year increase), and operating profit was ¥1,928 million (a 6.6% year-on-year decrease).

In the LED lighting field, net sales increased year on year, supported by firm demand from commercial facilities and accommodation facilities, especially for redevelopment projects. On the other hand, the impact of factors such as a decrease in demand from specific customers in the UV lamp field and market contraction in the fluorescent lamp field was offset by growth in the LED lighting field, which led to a slight year-on-year increase in overall net sales for this segment.

Operating profit decreased year on year, due to an increase in depreciation associated with the head office relocation implemented in the previous fiscal year and higher personnel expenses to secure and develop human resources. Furthermore, efforts to improve product profitability through pricing strategies and other measures have been steadily progressing, and overall performance remained generally solid.

[Fluorescent color material business]

Net sales were ¥1,088 million (a 6.1% year-on-year decrease), and operating profit was ¥64 million (an 8.5% year-on-year increase).

In the pigments field, net sales increased year on year due to recovery in demand from overseas, such as the EU region, as well as new adoption for stationery applications. On the other hand, in the processed products field, net sales decreased year on year due to the absence of large-lot orders in the previous fiscal year. As a result, net sales for the segment as a whole decreased year on year.

Operating profit increased year on year due to sales growth of high value-added products and efforts to reduce expenses.

[Other businesses]

Net sales were ¥1,785 million (a 5.0% year-on-year decrease), and operating loss was ¥37 million (an operating profit of ¥79 million in the previous fiscal year).

In the logistics business, net sales decreased year on year due to a decline in the volume of cargo handled. In the painting business, net sales increased year on year as orders for work steadily progressed.

Operating profit decreased year on year due to the recognition of one-time costs associated with the consolidation of facilities in the logistics business, despite a rise in orders for highly profitable painting work in the painting business.

(2) Summary of Financial Position for Current Fiscal Year

Total assets at the end of the current fiscal year were ¥137,490 million, an increase of ¥4,146 million from the end of the previous fiscal year. Current assets totaled ¥51,258 million, a decrease of ¥1,807 million from the end of the previous fiscal year, mainly due to a decrease in cash and deposits and a decrease in notes and accounts receivable - trade, and contract assets. Non-current assets totaled ¥86,231 million, an increase of ¥5,953 million from the end of the previous fiscal year, mainly due to an increase in property, plant and equipment and an increase in investments and other assets.

Liabilities totaled ¥60,813 million, an increase of ¥3,639 million from the end of the previous fiscal year. Current liabilities totaled ¥37,498 million, a decrease of ¥2,143 million from the end of the previous fiscal year, mainly due to a decrease in notes and accounts payable - trade, a decrease in short-term borrowing, and a decrease in lease liabilities. Non-current liabilities were ¥23,315 million, an increase of ¥5,783 million from the end of the previous fiscal year, mainly due to an increase in long-term borrowings, an increase in lease liabilities and, an increase in deferred tax liabilities.

Net assets were ¥76,676 million, an increase of ¥506 million from the end of the previous fiscal year. The main factors in this were an increase in retained earnings, an increase in foreign currency translation adjustment, an increase in remeasurements of defined benefit plans.

(3) Summary of Cash Flows for Current Fiscal Year

During the current fiscal year, cash and cash equivalents (hereinafter, “cash”) decreased from the end of the previous fiscal year by ¥556 million to ¥10,913 million.

The status of each cash flow during the current fiscal year and their contributing factors are as follows.

(Cash flows from operating activities)

Cash provided by operating activities in the current fiscal year totaled ¥3,011 million (compared to ¥3,570 million provided in the previous fiscal year). This is mainly due to cash inflows from the recording of profit before income taxes, depreciation, etc., and cash outflows such as an increase in retirement benefit asset, income taxes paid, and a decrease in trade payable.

(Cash flows from investing activities)

Cash used in investing activities during the current fiscal year amounted to ¥3,397 million (compared to ¥364 million used in the previous fiscal year). The main factors in this were cash inflows from proceeds from withdrawal of time deposits and proceeds from sale of investment securities, and cash outflows including purchase of property, plant and equipment, and purchase of shares of subsidiaries resulting in change in scope of consolidation.

(Cash flows from financing activities)

Cash used in financing activities in the current fiscal year amounted to ¥189 million (compared to ¥75 million used in the previous fiscal year). The main factors in this were cash inflows including proceeds from long-term borrowings, and cash outflows including repayments of short-term borrowings and dividends paid.

(4) Future Prospects

The business environment surrounding the Group in the next fiscal year (ending March 31, 2027) will require continued strong vigilance regarding supply chain disruptions and rising cost pressures, such as fluctuations in energy prices and tight supplies of raw materials resulting from heightened geopolitical risks, as international political and economic uncertainty is increasing.

In the domestic coatings business, structural issues such as labor shortages in construction and civil engineering fields and a long-term slump in the number of housing constructions will continue. Therefore, optimizing our production systems is an important management issue for the Group. Meanwhile, stable demand in the industrial-use field for various metal products and machinery is anticipated. The Group will strengthen its appeal to customers by proposing coatings and coating processes tailored to each specific application. In the overseas coatings business, the Group expects to reach a certain milestone in its structural reforms regarding our Chinese operations, which have been experiencing continued poor performance, with the planned deconsolidation of its Chinese manufacturing subsidiary during the fiscal year ending March 31, 2027. Going forward, the Group will proceed with the reallocation of resources to drive business growth, with a view to leveraging the

SHINTO PAINT group's overseas operations. In the lighting business, the Group anticipates continued strong demand driven by urban redevelopment projects. The Group is leveraging the technology center established within its new head office, which was completed in FY2024, to further strengthen its product lineup capable of accommodating various spaces, and its ability to customize solutions to meet customer needs. Additionally, it has begun expanding and renovating its factories with a view toward improving production efficiency and future capacity expansion.

Under these circumstances, the Group is working to establish a corporate structure that is resilient to change. At the same time, it is making it its top priority to thoroughly implement and strengthen its governance framework with a focus on quality control towards regaining the trust of all of our stakeholders. In addition to ensuring strict compliance, the Group will urgently work to rebuild an organizational culture in which all employees can make sound judgments independently, and will unite as a company to promote concrete initiatives aimed at enhancing the effectiveness of its governance.

As the first phase toward realizing Vision 2029, the Group is implementing the Medium-Term Management Plan 2026, which designates the three-year period from FY2024 to FY2026 as a time to focus on "deepening our business strategies and foundation." Under this Plan, the Group is reviewing its existing management strategies and business portfolio and implementing various measures based on the following three basic policies.

Basic policy	Overview
Concentrating on growth markets and pioneering areas	<ul style="list-style-type: none"> Optimizing resource allocation and executing strategic investments to drive organic growth across all business units and cultivate new growth drivers Strengthening development capabilities to create products that contribute to sustainability and meet customer needs, as well as overseas products
Working to expand our business foundation by acquiring and utilizing external resources	<ul style="list-style-type: none"> Expanding the foundation of the coatings business and fundamentally improving the efficiency through alliance activities such as M&As and business partnerships Expanding overseas business foundation by acquiring external resources to support independent business development
Optimizing human resources and business activities company-wide	<ul style="list-style-type: none"> Recruiting, enhancing training, optimizing human resources and organizational structures, and improving the workplace environment Strengthening collaboration between organizations and groups to maximize product development capabilities and comprehensive proposal capabilities Further improvements in productivity through timely and appropriate equipment upgrades and the utilization of DX

The forecasts for consolidated financial results for the next fiscal year are as follows.

	(Millions of yen)			
	Fiscal year ended March 31, 2026 (results)	Fiscal year ending March 31, 2027 (forecast)	Change (amount)	Change (%)
Net sales	93,759	96,000	+ 2,240	+ 2.4%
Operating profit	3,854	5,500	+ 1,645	+ 42.7%
Ordinary profit	4,479	5,800	+ 1,320	+ 29.5%
Profit attributable to owners of parent	1,688	3,400	+ 1,711	+ 101.4%

The earnings forecasts for the fiscal year ending March 31, 2027 does not factor in variables such as the impact of recent developments in the Middle East on raw material procurement. It is based on the assumption that the price of domestic naphtha will be ¥63,000 per kiloliter.

At the same time, given the current business environment, the Company will strive to ensure stable procurement and supply to the greatest extent possible and adjust prices within an appropriate range, aiming to achieve the aforementioned earnings forecasts.

These forecasts for the next fiscal year are calculated based on the information available at this time, but actual results may differ due to a variety of factors, including changes in economic and business conditions and raw materials price trends.

(5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

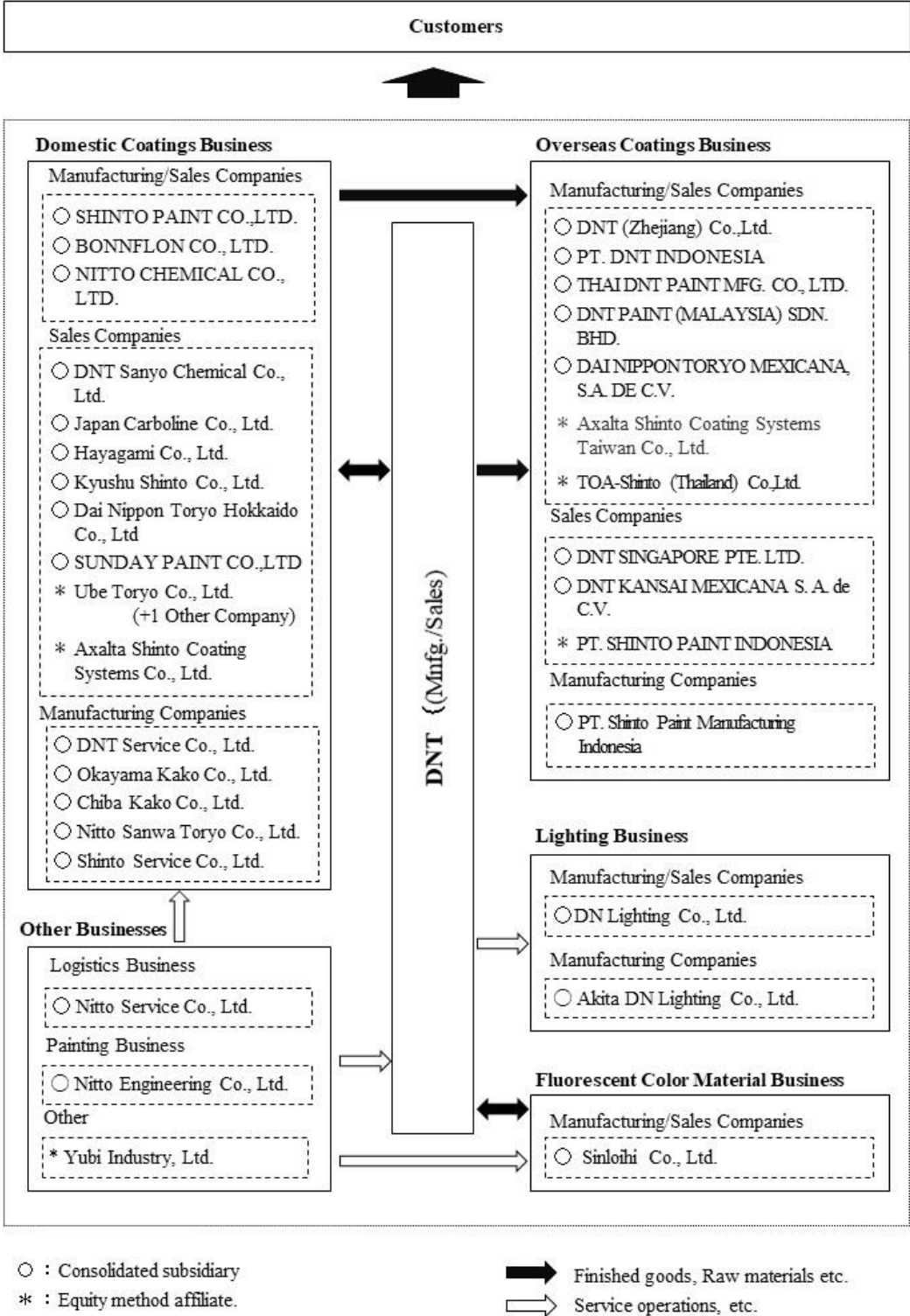
In order to promote management with an awareness of cost of capital and share price, the Company regards the determination of the amount of dividends to be paid to shareholders as one of its most important management issues. Our basic policy is to continue to pay stable dividends commensurate with our business performance, while at the same time striving to strengthen our corporate constitution and maintain financial soundness.

The shareholder return policy in the Medium-Term Management Plan 2026 is to introduce DOE (dividend on equity) as a shareholder return indicator in order to provide long-term stable dividends, and to set the dividend ratio to shareholders' equity at the end of the preceding fiscal year at 3.0% by FY2026.

Based on the above, the Company plans to pay a dividend of ¥58 per share at the end of the fiscal year ended March 31, 2026. This represents 3.0% of shareholders' equity as of March 31, 2025. The Company plans to pay an annual dividend of ¥58 per share for the fiscal year ending March 31, 2027. This represents 3.0% of shareholders' equity as of March 31, 2026. To continue to pay stable dividends, we will implement the Medium-Term Management Plan 2026, devoting our energies to realizing sustained growth based on expanding our business foundation, improving profitability and boosting efficiency.

2. Status of the Corporate Group

The following is a diagram of the Company's operations.



3. Basic Approach to the Selection of Accounting Standards

The Company's policy is to prepare for the future application of IFRS by preparing internal manuals, guidelines, etc., and by also considering the timing of application.

4. Consolidated Financial Statements and Major Notes

(1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	12,649	11,332
Notes and accounts receivable - trade, and contract assets	15,709	14,312
Electronically recorded monetary claims - operating	8,073	8,868
Merchandise and finished goods	8,423	8,474
Work in process	1,010	945
Raw materials and supplies	5,238	5,542
Other	1,984	1,891
Allowance for doubtful accounts	(22)	(108)
Total current assets	53,066	51,258
Non-current assets		
Property, plant and equipment		
Buildings and structures	37,877	41,741
Accumulated depreciation	(28,112)	(28,988)
Buildings and structures, net	9,764	12,753
Machinery, equipment and vehicles	38,801	40,725
Accumulated depreciation	(34,347)	(35,577)
Machinery, equipment and vehicles, net	4,454	5,147
Land	27,737	27,266
Leased assets	1,210	878
Accumulated depreciation	(1,118)	(852)
Leased assets, net	91	26
Construction in progress	2,006	1,033
Other	10,421	10,983
Accumulated depreciation	(8,436)	(8,941)
Other, net	1,985	2,042
Total property, plant and equipment	46,040	48,270
Intangible assets		
Goodwill	–	333
Leased assets	5	0
Other	1,404	1,159
Total intangible assets	1,410	1,492
Investments and other assets		
Investment securities	9,447	8,822
Deferred tax assets	1,477	1,487
Retirement benefit asset	21,215	25,189
Other	704	987
Allowance for doubtful accounts	(19)	(18)
Total investments and other assets	32,826	36,468
Total non-current assets	80,277	86,231
Total assets	133,344	137,490

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	16,686	15,491
Electronically recorded obligations - operating	3,600	3,628
Short-term borrowings	10,536	8,668
Lease liabilities	295	126
Income taxes payable	856	802
Provision for bonuses	198	248
Provision for bonuses for directors (and other officers)	82	72
Provision for product warranties	252	156
Provision for loss related to quality	320	254
Provision for loss on discontinuation of development	80	66
Provision for loss on liquidation of subsidiaries and associates	-	988
Other	6,732	6,993
Total current liabilities	39,641	37,498
Non-current liabilities		
Long-term borrowings	1,040	5,831
Lease liabilities	351	506
Deferred tax liabilities	11,903	12,644
Deferred tax liabilities for land revaluation	1,215	1,215
Retirement benefit liability	2,242	2,336
Provision for retirement benefits for directors (and other officers)	11	13
Provision incurred from business combination	659	659
Other	107	107
Total non-current liabilities	17,532	23,315
Total liabilities	57,173	60,813
Net assets		
Shareholders' equity		
Share capital	8,827	8,827
Capital surplus	2,440	2,440
Retained earnings	44,642	44,934
Treasury shares	(1,394)	(1,318)
Total shareholders' equity	54,515	54,883
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,318	3,015
Revaluation reserve for land	1,669	1,669
Foreign currency translation adjustment	2,275	2,422
Remeasurements of defined benefit plans	3,248	4,782
Total accumulated other comprehensive income	10,512	11,889
Share acquisition rights	138	120
Non-controlling interests	11,003	9,782
Total net assets	76,170	76,676
Total liabilities and net assets	133,344	137,490

(2) Consolidated statement of income and consolidated statement of comprehensive income
(Consolidated statement of income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	72,511	93,759
Cost of sales	50,047	67,881
Gross profit	22,463	25,878
Selling, general and administrative expenses	17,747	22,024
Operating profit	4,716	3,854
Non-operating income		
Interest income	127	104
Dividend income	276	276
Foreign exchange gains	127	42
Share of profit of entities accounted for using equity method	–	362
Gain on sale of goods	117	102
Other	184	332
Total non-operating income	832	1,220
Non-operating expenses		
Interest expenses	81	225
Loss on sale of trade receivables	38	49
Provision for product warranties	146	38
Commission expenses	6	186
Other	76	94
Total non-operating expenses	348	594
Ordinary profit	5,199	4,479
Extraordinary income		
Gain on sale of investment securities	2,131	1,410
Gain on bargain purchase	5,205	–
Other	332	217
Total extraordinary income	7,669	1,627
Extraordinary losses		
Loss on disposal of non-current assets	244	232
Impairment losses	519	996
Loss related to quality	234	389
Loss on liquidation of subsidiaries and associates	–	1,043
Other	108	12
Total extraordinary losses	1,106	2,673
Profit before income taxes	11,762	3,433
Income taxes - current	1,288	1,520
Income taxes - deferred	831	126
Total income taxes	2,119	1,647
Profit	9,643	1,786
Profit attributable to non-controlling interests	206	98
Profit attributable to owners of parent	9,437	1,688

(Consolidated statement of comprehensive income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	9,643	1,786
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,960)	(277)
Revaluation reserve for land	(34)	–
Foreign currency translation adjustment	1,217	275
Remeasurements of defined benefit plans, net of tax	(1,931)	1,536
Share of other comprehensive income of entities accounted for using equity method	–	55
Total other comprehensive income	(2,709)	1,589
Comprehensive income	6,933	3,376
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,439	3,066
Comprehensive income attributable to non-controlling interests	494	310

(3) Consolidated statement of changes in equity

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,827	2,440	36,191	(1,431)	46,026
Changes during period					
Dividends of surplus			(996)		(996)
Profit attributable to owners of parent			9,437		9,437
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(3)		37	34
Transfer of loss on disposal of treasury shares		3	(3)		-
Reversal of revaluation reserve for land			13		13
Net changes in items other than shareholders' equity					
Total changes during period	-	-	8,451	37	8,488
Balance at end of period	8,827	2,440	44,642	(1,394)	54,515

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	5,279	1,717	1,346	5,179	13,523	155	2,784	62,490
Changes during period								
Dividends of surplus								(996)
Profit attributable to owners of parent								9,437
Purchase of treasury shares								(0)
Disposal of treasury shares								34
Transfer of loss on disposal of treasury shares								-
Reversal of revaluation reserve for land								13
Net changes in items other than shareholders' equity	(1,960)	(48)	929	(1,931)	(3,011)	(17)	8,219	5,191
Total changes during period	(1,960)	(48)	929	(1,931)	(3,011)	(17)	8,219	13,679
Balance at end of period	3,318	1,669	2,275	3,248	10,512	138	11,003	76,170

Current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,827	2,440	44,642	(1,394)	54,515
Changes during period					
Dividends of surplus			(1,396)		(1,396)
Profit attributable to owners of parent			1,688		1,688
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		0		75	76
Net changes in items other than shareholders' equity					
Total changes during period	–	0	292	75	368
Balance at end of period	8,827	2,440	44,934	(1,318)	54,883

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	3,318	1,669	2,275	3,248	10,512	138	11,003	76,170
Changes during period								
Dividends of surplus								(1,396)
Profit attributable to owners of parent								1,688
Purchase of treasury shares								(0)
Disposal of treasury shares								76
Net changes in items other than shareholders' equity	(302)		146	1,534	1,377	(17)	(1,221)	138
Total changes during period	(302)	–	146	1,534	1,377	(17)	(1,221)	506
Balance at end of period	3,015	1,669	2,422	4,782	11,889	120	9,782	76,676

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	11,762	3,433
Depreciation	2,484	3,089
Loss related to quality	148	389
Loss on liquidation of subsidiaries and associates	–	1,043
Gain on bargain purchase	(5,205)	–
Loss (gain) on step acquisitions	–	(61)
Increase (decrease) in provision for bonuses	–	22
Increase (decrease) in provision for bonuses for directors (and other officers)	22	(9)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	–	1
Increase/decrease in net defined benefit asset/liability	(2,065)	(1,472)
Increase (decrease) in amends for product	87	(107)
Increase (decrease) in provision for quality related loss	86	(65)
Increase (decrease) in provision for loss on discontinuation of development	80	(14)
Increase (decrease) in allowance for doubtful accounts	(9)	84
Interest and dividend income	(403)	(380)
Interest expenses	81	225
Share of loss (profit) of entities accounted for using equity method	4	(362)
Loss (gain) on sale of non-current assets	(57)	(155)
Loss (gain) on disposal of non-current assets	244	232
Loss (gain) on sale of investment securities	(2,131)	(1,410)
Impairment losses	519	996
Loss (gain) on sale of shares of subsidiaries	(274)	–
Decrease (increase) in trade receivables	1,223	1,358
Decrease (increase) in inventories	(251)	(62)
Increase (decrease) in trade payables	(1,397)	(2,199)
Other, net	136	(158)
Subtotal	5,084	4,417
Interest and dividends received	403	691
Interest paid	(81)	(220)
Payments of loss related to quality	(155)	(303)
Settlement paid	–	(70)
Payments of loss on liquidation of subsidiaries and associates	–	(49)
Income taxes refund	23	301
Income taxes paid	(1,703)	(1,753)
Net cash provided by (used in) operating activities	3,570	3,011

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Payments into time deposits	(1,145)	(594)
Proceeds from withdrawal of time deposits	593	1,370
Purchase of property, plant and equipment	(4,386)	(4,877)
Proceeds from sale of property, plant and equipment	1,048	222
Payments for retirement of property, plant and equipment	(197)	(125)
Purchase of intangible assets	(735)	(82)
Purchase of investment securities	(7)	(14)
Proceeds from sale of investment securities	2,868	1,737
Purchase of shares of subsidiaries resulting in change in scope of consolidation	–	(804)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	1,075	–
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	516	–
Other, net	5	(229)
Net cash provided by (used in) investing activities	(364)	(3,397)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,150	(1,876)
Proceeds from long-term borrowings	1,000	4,800
Repayments of long-term borrowings	(700)	–
Repayments of lease liabilities	(413)	(194)
Dividends paid	(996)	(1,396)
Dividends paid to non-controlling interests	(116)	(1,522)
Purchase of treasury shares	(0)	(0)
Net cash provided by (used in) financing activities	(75)	(189)
Effect of exchange rate change on cash and cash equivalents	470	19
Net increase (decrease) in cash and cash equivalents	3,601	(556)
Cash and cash equivalents at beginning of period	7,867	11,469
Cash and cash equivalents at end of period	11,469	10,913

(5) Notes on consolidated financial statements

(Notes on the premise of a going concern)

Not applicable.

(Significant changes in the scope of consolidation during the period)

During the current fiscal year, the Company acquired all shares of BONNFLON CO., LTD. and included it in the scope of consolidation as a consolidated subsidiary.

(Consolidated statement of cash flows)

Major breakdown of assets and liabilities of the company that became a consolidated subsidiary in the current fiscal year due to acquisition of shares

The breakdown of assets and liabilities at the time of commencement of the consolidation resulting from consolidating BONNFLON CO., LTD. as a result of acquisition of shares, and the relationship between the acquisition cost and expenditures from acquisition (net amount) of BONNFLON CO., LTD. are as follows.

	(Millions of yen)
Current assets	1,275
Non-current assets	417
Goodwill	350
Current liabilities	(1,105)
Non-current liabilities	(22)
Non-controlling interests	-
Acquisition cost of BONNFLON CO., LTD.	915
Acquisition cost until time of gaining control	(30)
Gain on step acquisition	(61)
Cash and cash equivalents of BONNFLON CO., LTD.	(19)
Net: Expenditure from acquisition of BONNFLON CO., LTD.	804

(Segment information, etc.)

[Segment information]

1. Overview of reportable segments

The Company's reportable segments are components of the Company for which separate financial information is available and for which the Board of Directors conducts periodic review to determine the allocation of management resources and evaluate operating results.

The Company has established a domestic coatings business division and an overseas coatings business division at its head office. Each formulates comprehensive strategies and develops business activities regarding the products and services of the domestic and overseas coatings business companies, respectively. In addition, domestic consolidated subsidiaries are engaged in the lighting business and the fluorescent color material business.

Therefore, the Group has four reportable segments: the domestic coatings business, the overseas coatings business, the lighting business, and the fluorescent color material business.

The domestic coatings business manufactures and sells coatings in Japan. The overseas coatings business manufactures and sells coatings mainly in Asia and North and Central America. The lighting business includes the manufacture and sale of various types of lighting equipment as well as store construction. The fluorescent color material business manufactures and sells fluorescent pigments and special coating materials.

2. Calculation methods of net sales, profit or loss, assets, and other items by reportable segment

The accounting treatment of our reported business segments is in accordance with the accounting principles and procedures employed in the preparation of our consolidated financial statements.

Profit by reportable segment is based on operating profit.

Intersegment transactions are between consolidated companies, and are based on market prices and other factors.

3. Information on net sales, profits or losses, and other items by reportable segment

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segments				
	Domestic coatings	Overseas coatings	Lighting	Fluorescent color materials	Total
Net sales					
Net sales to external customers	50,921	8,133	10,418	1,158	70,632
Intersegment internal net sales or transfers	1,124	7	44	95	1,271
Total	52,045	8,140	10,462	1,254	71,903
Segment profit	1,968	238	2,063	59	4,331
Segment assets	101,998	18,311	16,091	1,265	137,666
Other items					
Depreciation	1,527	525	360	44	2,458
Amount of investment in equity method affiliate	326	2,039	–	–	2,366
Increase in property, plant and equipment and intangible assets	3,539	258	1,282	7	5,088

	Other ¹	Total	Amount of adjustment ^{2, 4}	Amount recorded in consolidated financial statements ³
Net sales				
Net sales to external customers	1,879	72,511	–	72,511
Intersegment internal net sales or transfers	2,356	3,627	(3,627)	–
Total	4,235	76,139	(3,627)	72,511
Segment profit	79	4,411	305	4,716
Segment assets	2,118	139,785	(6,441)	133,344
Other items				
Depreciation	26	2,484	–	2,484
Amount of investment in equity method affiliate	26	2,393	–	2,393
Increase in property, plant and equipment and intangible assets	12	5,100	–	5,100

- (Notes) 1. “Other” refers to business segments not included in the reportable segments, such as the painting business and logistics business.
2. The adjustment of segment profit of ¥305 million refers to the elimination of intersegment transactions.
3. Segment profit is adjusted to be consistent with operating profit shown on the consolidated financial statements.
4. The adjustment of segment assets of minus ¥6,441 million refers to the elimination of intersegment transactions.
5. Regarding segment assets, as a result of making SHINTO PAINT CO., LTD. a consolidated subsidiary in the current fiscal year, assets of the domestic coatings segment and the overseas coatings segment increased by ¥28,206 million and ¥3,804 million, respectively.

Current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segments				
	Domestic coatings	Overseas coatings	Lighting	Fluorescent color materials	Total
Net sales					
Net sales to external customers	71,870	8,590	10,424	1,088	91,974
Intersegment internal net sales or transfers	966	18	133	124	1,242
Total	72,837	8,609	10,558	1,212	93,217
Segment profit	1,231	368	1,928	64	3,593
Segment assets	107,413	14,991	17,959	1,373	141,737
Other items					
Depreciation	2,055	473	463	45	3,037
Amount of investment in equity method affiliate	514	1,959	–	–	2,474
Increase in property, plant and equipment and intangible assets	4,202	412	814	15	5,444

	Other ¹	Total	Amount of adjustment ^{2, 4}	Amount recorded in consolidated financial statements ³
Net sales				
Net sales to external customers	1,785	93,759	–	93,759
Intersegment internal net sales or transfers	2,456	3,699	(3,699)	–
Total	4,242	97,459	(3,699)	93,759
Segment profit	(37)	3,555	298	3,854
Segment assets	2,431	144,168	(6,678)	137,490
Other items				
Depreciation	40	3,078	–	3,078
Amount of investment in equity method affiliate	30	2,505	–	2,505
Increase in property, plant and equipment and intangible assets	57	5,502	–	5,502

- (Notes) 1. “Other” refers to business segments not included in the reportable segments, such as the painting business and logistics business.
2. The adjustment of segment profit of ¥298 million refers to the elimination of intersegment transactions.
3. Segment profit is adjusted to be consistent with operating profit shown on the consolidated financial statements.
4. The adjustment of segment assets of minus ¥6,678 million refers to the elimination of intersegment transactions.
5. Regarding segment assets, as a result of making BONNIFLON CO., LTD. a consolidated subsidiary in the current fiscal year, assets of the domestic coatings segment increased by ¥1,189 million.

[Related information]

Previous fiscal year (April 1, 2024 to March 31, 2025)

1. Information by product and service

This information is omitted because the segmentation of products and services is the same as the reportable segments.

2. Information by region

(1) Net sales

(Millions of yen)		
Japan	Other	Total
63,618	8,892	72,511

(2) Property, plant and equipment

(Millions of yen)		
Japan	Other	Total
41,150	4,890	46,040

3. Information by major customer

Information by major customer is omitted because among net sales to external customers, net sales to any certain customer account for less than 10% of net sales in the consolidated statements of income.

Current fiscal year (April 1, 2025 to March 31, 2026)

1. Information by product and service

This information has been omitted because the segmentation of products and services is the same as the reportable segments.

2. Information by region

(1) Net sales

(Millions of yen)		
Japan	Other	Total
83,930	9,829	93,759

(2) Property, plant and equipment

This information has been omitted because the amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet.

3. Information by major customer

Information by major customer is omitted because among net sales to external customers, net sales to any certain customer account for less than 10% of net sales in the consolidated statements of income.

[Information on impairment losses of non-current assets by reportable segment]

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Domestic coatings	Overseas coatings	Lighting	Fluorescent color materials	Other	Corporate/Elimination	Total
Impairment losses	243	275	–	–	–	–	519

Current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Domestic coatings	Overseas coatings	Lighting	Fluorescent color materials	Other	Corporate/Elimination	Total
Impairment losses	996	–	–	–	–	–	996

[Information on amortization and unamortized balance of goodwill by reportable segment]

Previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

Current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Domestic coatings	Overseas coatings	Lighting	Fluorescent color materials	Other	Corporate/Elimination	Total
Amortization for the current fiscal year	17	–	–	–	–	–	17
Balance at end of the current fiscal year	333	–	–	–	–	–	333

[Information on gain on bargain purchase by reportable segment]

Previous fiscal year (April 1, 2024 to March 31, 2025)

In the domestic coatings segment, the Company acquired 50.1% of the shares of SHINTO PAINT CO., LTD., thereby making it a subsidiary. As a result, a gain on bargain purchase of ¥5,205 million was recorded in the current fiscal year.

Current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.

(Per share information)

(Yen)

	Previous fiscal year (April 1, 2024 to March 31, 2025)	Current fiscal year (April 1, 2025 to March 31, 2026)
Net assets per share	2,281.92	2,337.80
Basic earnings per share	331.40	59.16
Diluted earnings per share	329.61	58.86

(Notes) The basis for calculating basic earnings per share and diluted earnings per share is as follows.

	Previous fiscal year (April 1, 2024 to March 31, 2025)	Current fiscal year (April 1, 2025 to March 31, 2026)
Basic earnings per share		
Profit attributable to owners of parent (millions of yen)	9,437	1,688
Amount not attributable to common shareholders (millions of yen)	–	–
Profit attributable to owners of parent related to common shares (millions of yen)	9,437	1,688
Average number of common shares during the period (thousands of shares)	28,476	28,540
Diluted earnings per share		
Adjustment to profit attributable to owners of parent (millions of yen)	–	–
Increase in common shares (thousands of shares)	155	146
(execution of share acquisition rights [thousands of shares])	(155)	(146)
Summary of latent shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects	–	–

(Significant subsequent events)

Not applicable.

5. Non-consolidated Financial Statements and Major Notes

(1) Balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	496	394
Notes receivable - trade	1,363	274
Electronically recorded monetary claims - operating	4,403	5,397
Accounts receivable - trade	5,536	6,170
Merchandise and finished goods	3,160	2,875
Work in process	606	553
Raw materials and supplies	1,681	1,796
Short-term loans receivable	1,615	2,224
Accounts receivable - other	2,694	3,014
Other	450	336
Allowance for doubtful accounts	(63)	(1,412)
Total current assets	21,945	21,627
Non-current assets		
Property, plant and equipment		
Buildings	3,298	5,704
Structures	305	586
Machinery and equipment	1,307	2,361
Vehicles	12	8
Tools, furniture and fixtures	589	572
Land	7,669	7,669
Leased assets	77	18
Construction in progress	1,941	354
Total property, plant and equipment	15,201	17,276
Intangible assets		
Leasehold interests in land	64	64
Software	840	705
Leased assets	5	0
Other	98	60
Total intangible assets	1,009	830
Investments and other assets		
Investment securities	6,390	5,573
Shares of subsidiaries and associates	12,868	13,382
Long-term loans receivable	1,262	1,281
Prepaid pension costs	15,329	16,450
Other	263	439
Allowance for doubtful accounts	(9)	(260)
Total investments and other assets	36,103	36,866
Total non-current assets	52,314	54,973
Total assets	74,260	76,600

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable - trade	311	122
Electronically recorded obligations - operating	1,985	1,858
Accounts payable - trade	10,909	10,642
Short-term borrowings	5,550	3,600
Lease liabilities	82	51
Accounts payable - other	920	1,050
Accrued expenses	789	755
Income taxes payable	201	83
Deposits received	6,441	6,491
Provision for bonuses for directors (and other officers)	29	16
Provision for product warranties	157	106
Provision for loss related to quality	86	21
Provision for loss on discontinuation of development	80	66
Provision for loss on liquidation of subsidiaries and associates	-	22
Other	284	235
Total current liabilities	27,828	25,124
Non-current liabilities		
Long-term borrowings	1,000	5,800
Lease liabilities	229	177
Deferred tax liabilities	5,044	4,995
Deferred tax liabilities for land revaluation	1,215	1,215
Provision for retirement benefits	74	69
Other	31	31
Total non-current liabilities	7,595	12,289
Total liabilities	35,424	37,414
Net assets		
Shareholders' equity		
Share capital	8,827	8,827
Capital surplus		
Legal capital surplus	2,443	2,443
Other capital surplus	-	0
Total capital surplus	2,443	2,443
Retained earnings		
Legal retained earnings	780	780
Other retained earnings		
Reserve for contribution to society	100	100
Retained earnings brought forward	23,022	23,674
Total retained earnings	23,903	24,555
Treasury shares	(1,394)	(1,318)
Total shareholders' equity	33,780	34,508
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	3,247	2,887
Revaluation reserve for land	1,669	1,669
Total valuation and translation adjustments	4,917	4,557
Share acquisition rights	138	120
Total net assets	38,836	39,186
Total liabilities and net assets	74,260	76,600

(2) Statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	43,341	43,105
Cost of sales	32,290	32,310
Gross profit	11,050	10,794
Selling, general and administrative expenses	9,987	10,424
Operating profit	1,062	369
Non-operating income		
Interest income	53	51
Dividend income	1,792	2,872
Other	565	830
Total non-operating income	2,411	3,754
Non-operating expenses		
Interest expenses	90	167
Provision of allowance for doubtful accounts	–	381
Provision for product warranties	88	38
Rental expenses on real estate	101	217
Other	109	91
Total non-operating expenses	389	895
Ordinary profit	3,085	3,229
Extraordinary income		
Gain on sale of investment securities	2,124	1,300
Other	0	–
Total extraordinary income	2,125	1,300
Extraordinary losses		
Loss on disposal of non-current assets	212	174
Impairment losses	238	–
Loss on valuation of shares of subsidiaries and associates	1,198	179
Loss related to quality	234	389
Loss on liquidation of subsidiaries and associates	–	1,372
Other	189	–
Total extraordinary losses	2,073	2,115
Profit before income taxes	3,137	2,413
Income taxes - current	225	257
Income taxes - deferred	654	107
Total income taxes	879	365
Profit	2,258	2,048

(3) Statement of changes in equity

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity									
	Share capital	Capital surplus			Retained earnings			Treasury shares	Total shareholders' equity	
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings				Total retained earnings
						Reserve for contribution to society	Retained earnings brought forward			
Balance at beginning of period	8,827	2,443	–	2,443	780	100	21,750	22,631	(1,431)	32,470
Changes during period										
Reversal of reserve for contribution to society						(0)	0	–		–
Dividends of surplus							(996)	(996)		(996)
Profit							2,258	2,258		2,258
Purchase of treasury shares									(0)	(0)
Disposal of treasury shares			(3)	(3)					37	34
Transfer of loss on disposal of treasury shares			3	3			(3)	(3)		–
Reversal of revaluation reserve for land							13	13		13
Net changes in items other than shareholders' equity										
Total changes during period	–	–	–	–	–	(0)	1,272	1,272	37	1,309
Balance at end of period	8,827	2,443	–	2,443	780	100	23,022	23,903	(1,394)	33,780

	Valuation and translation adjustments			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	5,194	1,717	6,911	155	39,538
Changes during period					
Reversal of reserve for contribution to society					–
Dividends of surplus					(996)
Profit					2,258
Purchase of treasury shares					(0)
Disposal of treasury shares					34
Transfer of loss on disposal of treasury shares					–
Reversal of revaluation reserve for land					13
Net changes in items other than shareholders' equity	(1,946)	(48)	(1,994)	(17)	(2,011)
Total changes during period	(1,946)	(48)	(1,994)	(17)	(701)
Balance at end of period	3,247	1,669	4,917	138	38,836

Current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity									
	Share capital	Capital surplus			Retained earnings				Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings		
						Reserve for contribution to society	Retained earnings brought forward			
Balance at beginning of period	8,827	2,443	–	2,443	780	100	23,022	23,903	(1,394)	33,780
Changes during period										
Dividends of surplus							(1,396)	(1,396)		(1,396)
Profit							2,048	2,048		2,048
Purchase of treasury shares									(0)	(0)
Disposal of treasury shares			0	0					75	76
Net changes in items other than shareholders' equity										
Total changes during period	–	–	0	0	–	–	651	651	75	727
Balance at end of period	8,827	2,443	0	2,443	780	100	23,674	24,555	(1,318)	34,508

	Valuation and translation adjustments			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	3,247	1,669	4,917	138	38,836
Changes during period					
Dividends of surplus					(1,396)
Profit					2,048
Purchase of treasury shares					(0)
Disposal of treasury shares					76
Net changes in items other than shareholders' equity	(360)		(360)	(17)	(377)
Total changes during period	(360)	–	(360)	(17)	350
Balance at end of period	2,887	1,669	4,557	120	39,186

6. Other

Change of Officers (Effective June 24, 2026)

[Change of representative]

Not applicable.

[Change of other officers]

(i) Candidates for a new Director

Outside Director Masahiro Nakamura

[Currently Special Advisor of
MARUNOUCHI YOROZU Co, Ltd
Outside Auditor of THE
HYAKUGO BANK, LTD.]

Outside Director Kayoko Yashiro

[Currently Visiting Professor at the
Graduate School of Project Design,
Advanced Academic Agency
Representative Director of
Conphonity, Inc.]

(ii) Retiring Directors

Outside Director Kimiyo Hayashi

Outside Director Hiroshi Sato

(iii) Candidate for a new Corporate Auditor

Corporate Auditor Kimiyo Hayashi

[Currently Outside Director]

(iv) Retiring Corporate Auditor

Outside Corporate Auditor Kei Nishida